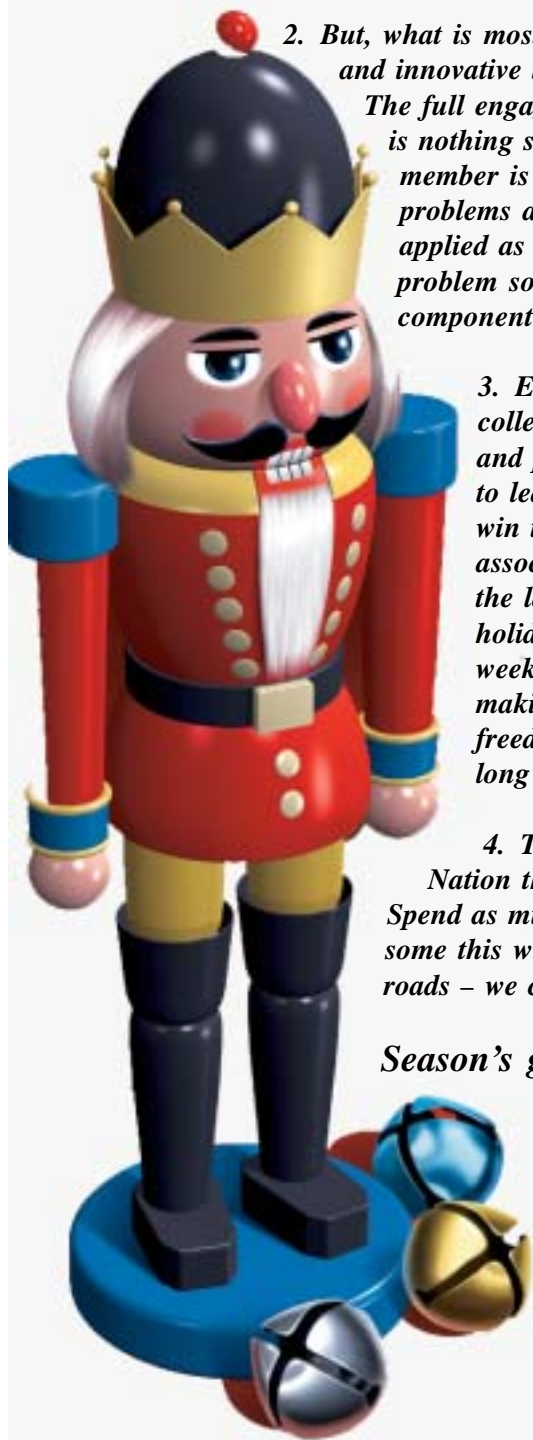


Commanding General's Holiday Message

1. The INSCOM "Family" remains fully engaged worldwide this holiday season as part of the "Army at War," our third consecutive wartime holiday period since the Global War on Terrorism was initiated following the 9-11-01 terrorist attacks. As I write this message, almost 500 INSCOM Soldiers and DA-Civilians are deployed in harm's way with two large contingents about to deploy. That's in addition to our significant, steady state brigade, group, detachment presence overseas. The word "busy" has taken on a new meaning since 9-11. Our Army is in motion – 8 of 10 Divisions will rotate into or out of combat in Southwest Asia over the next 5 months, a level of activity not seen since World War II.



2. But, what is most striking is the rock-solid professionalism, selfless dedication and innovative talent that our people have brought to every task and mission. The full engagement of INSCOM'ers of all ranks in this critical endeavor is nothing short of breathtaking. This is team sport – every INSCOM member is "in the fight" regardless of physical placement. Tough problems are identified with full candor, solutions developed and "fixes" applied as a matter of [important] routine – no drama, just effective problem solving as an extended, cohesive unit. Feedback from army component and task force commanders is consistently positive.

3. Each INSCOM member should take pride in our significant, collective contributions to winning the nation's war on terrorism and preparing for other contingencies. I couldn't be more proud to lead INSCOM during this critically important period. We must win this fight, there is no alternative. We recognize the "cost" associated with this effort – we've lost friends and comrades over the last two plus years, and many INSCOMers will spend this holiday season away from family and loved ones. But as this past week's capture of Saddam Hussein clearly showed, we are making meaningful progress and shaping a better, safer world of freedom and opportunity for our children. Success is assured as long as we remain focused and steady.

4. Thanks for what each of you have contributed to the Army and Nation this past year – America could not have asked for more. Spend as much time as possible with your family and loved ones – for some this will be a "virtual" experience. Please take extra care on the roads – we can't afford to lose a single team member to injury or worse.

Season's greetings and happy holidays,

*John F. Kimmons
MG, USA
Commanding*